

Procurement Competency Framework

Skills For Your
Procurement Future

Last Update: November 2024

PT | Procurement
Tactics



Introduction

Procurement today is more challenging than ever, with growing stakeholder demands, constantly changing markets, new technologies, and a strong focus on sustainability. The old ways of doing things are just not enough anymore to achieve competitive advantage.

That's why procurement professionals need a fresh set of skills and capabilities to stay ahead and succeed in this fast-moving field. The role of procurement has shifted from a back-office function to a strategic driver of value, which, consequently, demands a higher level of expertise.

Companies that invest in modernizing and upskilling their procurement teams will be better equipped to make smarter decisions and create lasting impact.

In the document:

- **The T-Shaped Procurement Model**
- **Procurement Challenges in 2024**
- **How T-Shaped Procurement Professionals Can Solve These Challenges**
- **Examples of the T-Shaped Model in Practice**
- **Key Components of the T-Shaped Model**
- **Why Is It Important to Have T-Shaped Procurement Professionals Now?**
- **Use of the T-Shaped Model**

The T-Shaped Procurement Model

- Why Organizations Need a Procurement Competency Model
- T-Shaped Procurement Competency Model Overview
- Core components explained in detail
- Specialist Competencies & Leadership



Why Organizations Need a Procurement Competency Model

A competency is a group of skills, knowledge, attitudes, and experience required to master a particular activity, task, or job. A competency model is what we refer to as the collection of skills and abilities that are critical to a specific role or, in this example, a procurement function.

As with every other competency model, the Procurement Competency Model offers an organized structure for professional development, skills gap analysis, and performance management. Giving organizations a clear objective to aim for when organizing their upskilling initiatives provides a template for what skills professionals in procurement should try to develop.

Managing competencies to prepare for the future

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One of the key reasons to explore and adopt various competency models in your people development strategy is to make sure your procurement team is well-prepared for the future. Effective competency management is important in navigating the challenges as anticipated. By focusing on identifying, developing, assessing, and optimizing employees' skills, abilities, and behaviors, you can equip your team to excel in their roles both now and in the future. This proactive approach makes sure that your organization remains agile and capable despite the hurdles that come your way.

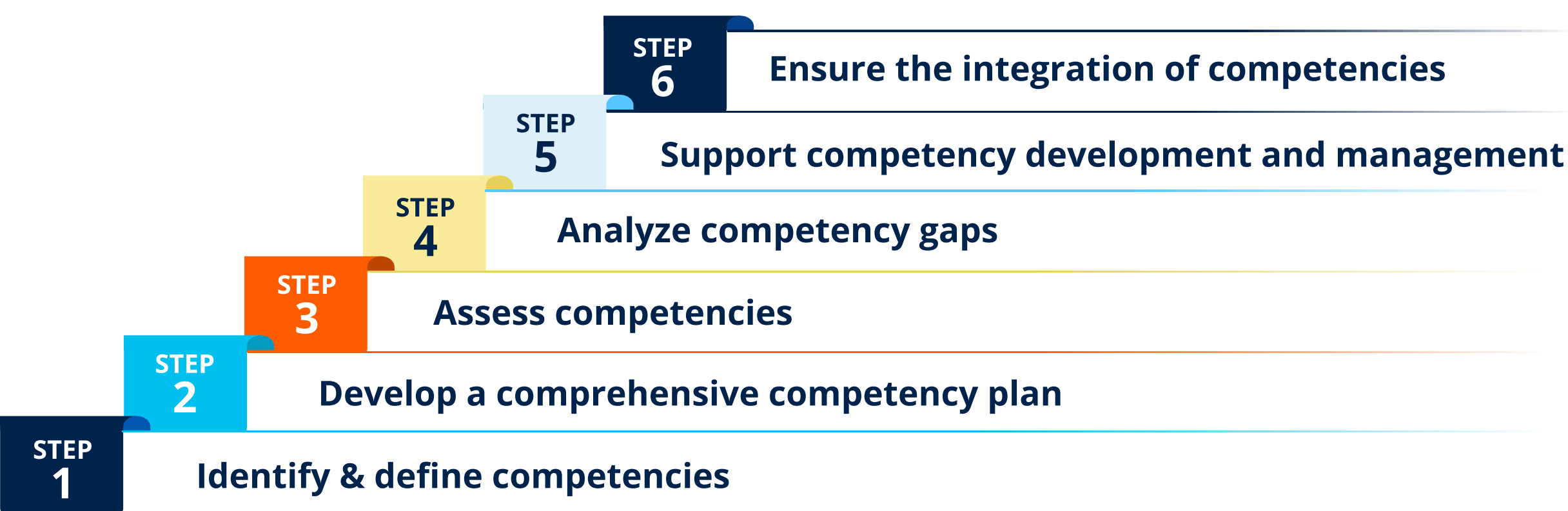
An effective competency model goes beyond traditional job descriptions. It represents a framework of core competencies that outlines the skills and behaviors required for each role.

Why Organizations Need a Procurement Competency Model

Not all organizations have the same needs, and therefore, will prioritize and see value in different kinds of procurement competencies. However, we have identified the key competencies that are universally applicable and recommend that all procurement professionals develop these to some degree to succeed in their roles. Using these competencies, we have created the T-shaped Procurement Competencies model.

Managing competencies to prepare for the future

The T-Shaped Procurement Competency Model translates these needs into a structured format. This model suggests that procurement professionals are equipped with essential core competencies such as Empathic Negotiation Design, Analytical and Strategic Thinking, Soft Skills, and Sustainable Procurement. It also encourages specialization in at least one procurement functional area, providing deep expertise in critical domains. For those in leadership roles, the model includes specific competencies to manage and lead procurement teams effectively.



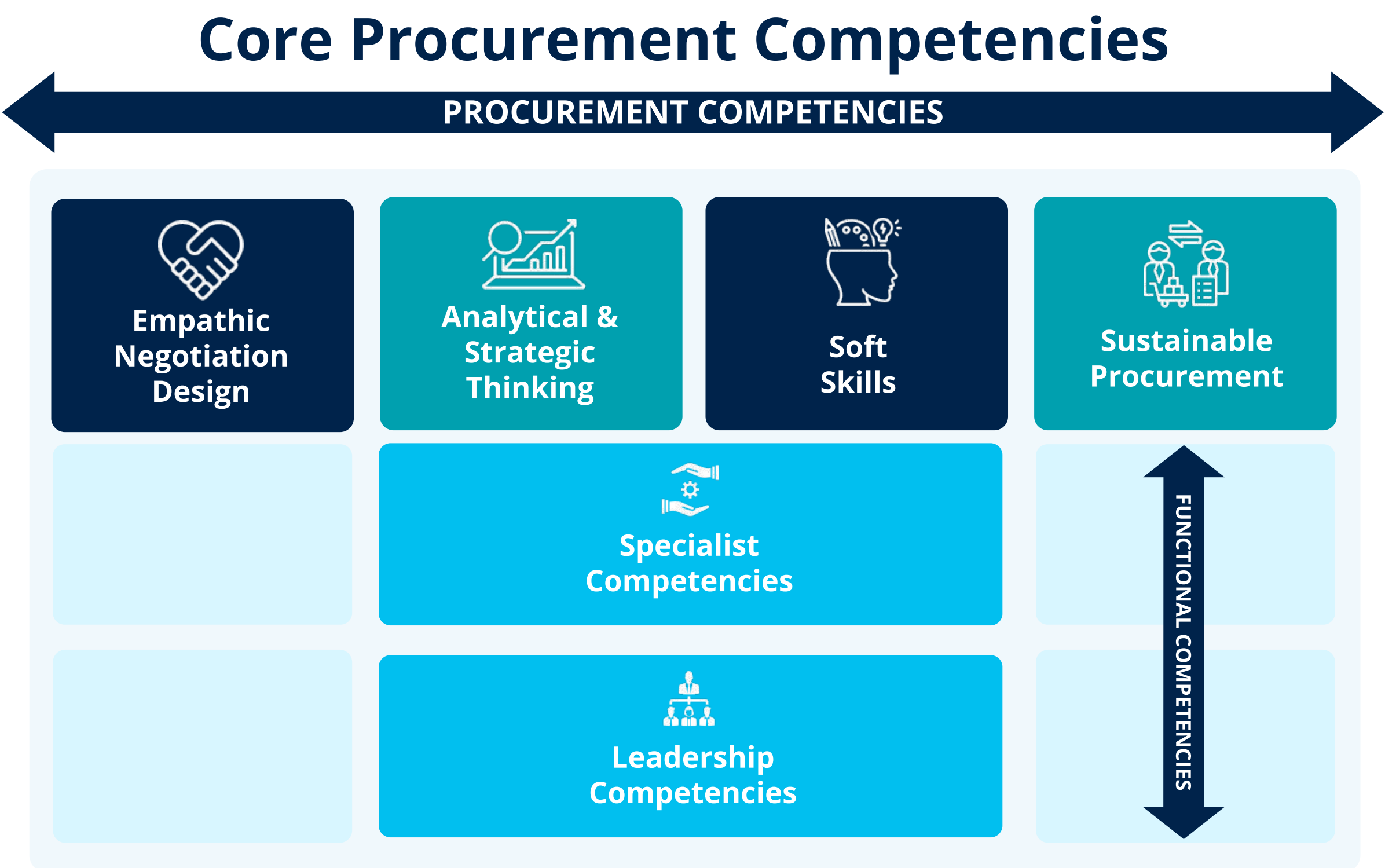
T-Shaped Procurement Competency Model Overview

The T-shaped model can be divided into Core, Functional, and Leadership Competencies.

T-shaped procurement professionals master four Core Procurement Competencies that empower them to drive and adopt change in procurement

To understand these competencies better, we can break them down into specific dimensions that highlight the critical aspects and skills within each competency.

The Core Competencies are supported by Functional Competencies, which focus on the technical and strategic aspects of procurement. These competencies depend on the professional's specific role, field of work, or organizational requirements.

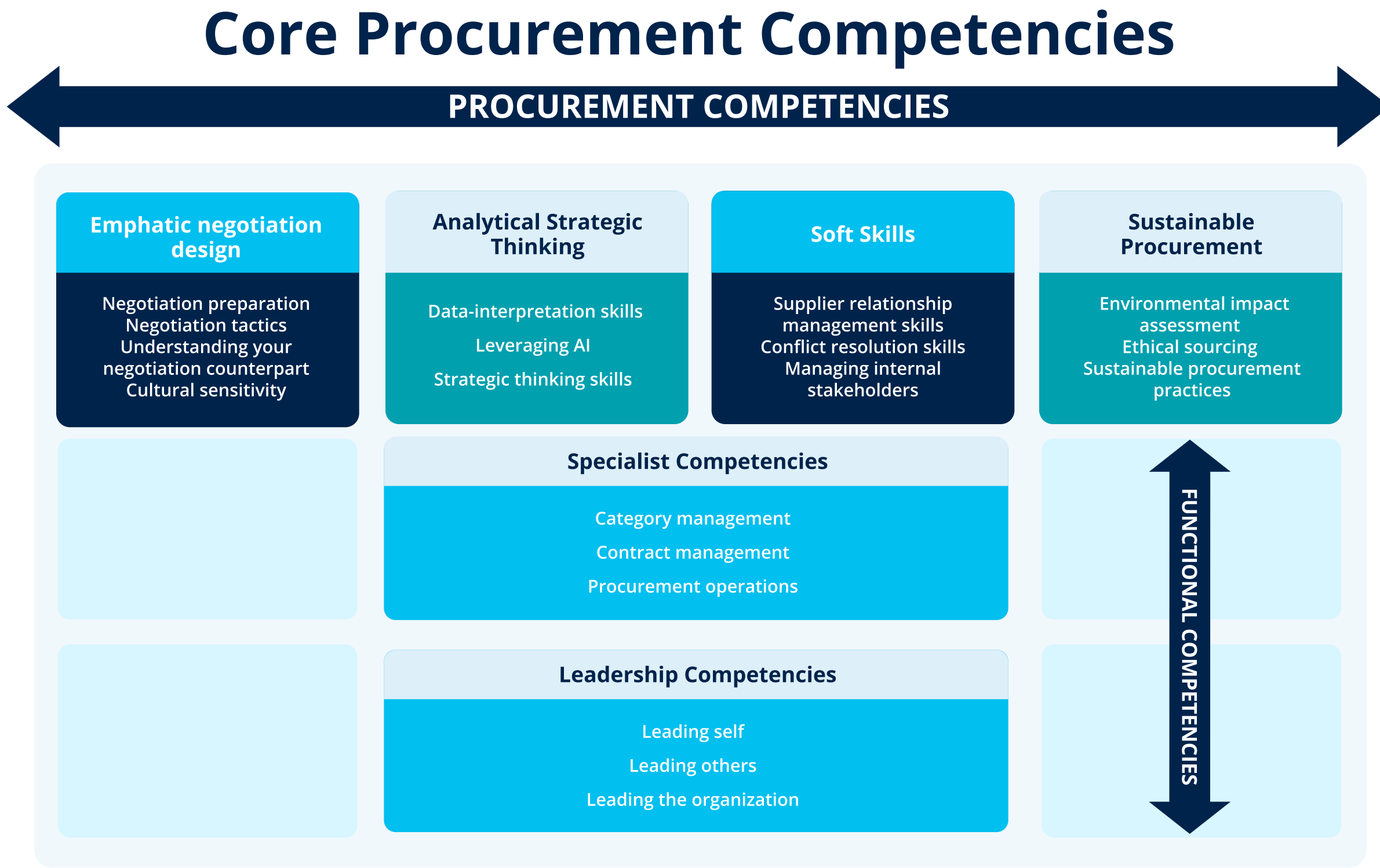


T-Shaped Procurement Competency Model Overview

Additionally, for procurement leaders who manage procurement teams, being a T-shaped procurement professional also entails mastering Leadership Competencies. These competencies are essential for personal development, team management, and organizational alignment.

This combination allows them to:

- Manage procurement teams effectively
- Create functional and strategic procurement strategies
- Leverage data and communication for effective collaboration
- Foster alignment with business stakeholders to deliver business-centric solutions



Moreover, T-shaped procurement professionals exhibit adaptability and possess a diverse skill set, allowing them to tailor procurement solutions to meet the specific needs and context of the business. This versatility enables them to offer a wider range of potential solutions to procurement challenges, making them more impactful, relevant, and effective.

Core components explained in detail



Core components every procurement professional needs

Focusing on the key components and competencies, the T-Shaped Procurement Model ensures that procurement professionals are well-rounded and capable of meeting the diverse challenges of today's procurement landscape. This model promotes a holistic approach to procurement, combining deep expertise in specific areas with broad skills that enable effective collaboration and strategic impact across the organization.

The T-Shaped Procurement Model divides each competency into three subcategories, or dimensions, to represent the multifaceted and complex nature of the skills needed. These dimensions facilitate more detailed cultivation of competencies, guaranteeing that procurement specialists possess an extensive skill set encompassing technical expertise, strategic acumen, and interpersonal efficacy. Professionals can develop their skills in an organized way by concentrating on these dimensions, working on particular facets of each competency to reach a higher degree of performance and expertise.

Levels

- 1** Basic **2** Intermediate **3** Advanced

COMPETENCY

CORE COMPETENCIES

Essential skills and behaviors necessary for effective procurement

PROCUREMENT COMPETENCIES

Empathic Negotiation Design

The ability to prepare & conduct negotiations using various negotiation strategies while aiming to adapt them to the personality, motivations and cultural background of the counterpart

Analytical and Strategic Skills

The ability to understand and effectively use procurement data, leverage AI & think and behave in line with procurement strategic goals

Soft Skills

The ability to manage supplier and internal relationships and solve potential or existing conflicts

Sustainable Procurement

The ability to integrate sustainable practices, conduct environmental impact assessments, and prioritize ethical sourcing strategies

Levels

1

Basic

2

Intermediate

3

Advanced

Dimension

Behavior

Negotiation Preparation skills

Preparing objectives, strategies, and insights for successful negotiations.

1. Gathers essential information on the other party and the negotiation topic.
2. Defines clear negotiation objectives and identifies potential challenges in advance.
3. Anticipates the other party's priorities and prepares flexible strategies to address complex scenarios.

Negotiation tactics

Adapting strategies to achieve mutual solutions during negotiations.

1. Follows basic negotiation tactics such as active listening and asking questions to understand the other party's position.
2. Adjusts negotiation strategies based on the other party's personality and behavior.
3. Adjusts tactics on the spot, using various tactics and creative thinking to overcome challenges and find solutions that work for both sides.

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Behavior

Understanding your negotiation counterpart

Decoding motivations for tailored, mutually beneficial negotiation strategies.

1. Keeps understanding at a surface level, focusing on the other party's stated position and goals.
2. Identifies underlying interests and concerns by asking insightful questions and observing verbal/nonverbal cues.
3. Accurately reads both spoken and unspoken signals to understand deeper motivations and adapts strategies for mutually beneficial outcomes.

Cultural sensitivity

Adapting strategies to respect and leverage cultural differences.

1. Recognizes basic cultural differences in communication, ensuring respectful and polite interactions.
2. Adapts communication and negotiation style to the cultural background of the other, showing awareness of how these differences influence decisions.
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Data-interpretation skills

Turning data into actionable insights for strategic decisions.

Behavior

1. Collects and organizes basic data, identifying simple trends and patterns.
2. Analyzes data to deduct meaningful insights and makes recommendations based on findings.
3. Integrates complex data into clear, strategic insights, creates steps and communicates them effectively to drive decision-making across the organization.

Leveraging AI

Utilizing AI for efficiency, insights, and strategic optimization.

1. Uses basic AI tools to automate simple tasks and improve efficiency.
2. Applies AI tools to analyze data and generate new insights
3. Uses advanced AI tools to optimize processes, solve complex problems and integrate them into strategic decision-making. Stays updated on the new developments in AI

Strategic thinking skills

Understanding the broader procurement strategy, aligning it with strategic goals, and creating one's own strategy.

1. Recognizes how individual tasks align with broader organizational goals.
2. Develops actionable plans that support broader procurement objectives and align with company strategy.
3. Creates and executes comprehensive procurement strategies that support key organizational goals.

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Behavior

Supplier relationship management skills

Building strategic partnerships for long-term supplier collaboration.

1. Maintains open communication and positive interactions with suppliers.
2. Actively collaborates with key suppliers to create joint value and address shared challenges.
3. Builds strategic, long-term partnerships with suppliers and continuously fosters innovation and improvements in their joint efforts.

Conflict resolution skills

Effectively resolving conflicts to promote better internal and external collaboration

1. Listens to all parties involved and directs disputes to the appropriate person when necessary.
2. Understands different perspectives and is capable of working toward finding common ground.
3. Leads discussions to resolve complex conflicts to create balanced solutions that strengthen stakeholder relationships.

Managing internal stakeholders

Fostering collaboration and alignment with internal stakeholders.

1. Understands the basic needs and expectations of internal stakeholders and communicates effectively.
2. Manages relationships by setting clear expectations and delivering results that align with stakeholder goals and needs
3. Builds strong, collaborative relationships with internal stakeholders, adapting their approach based on received feedback, while also setting and managing clear expectations to ensure alignment and success.

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Behavior

Environmental Impact Assessment

Evaluating and reducing procurement's environmental impact sustainably.

1. Understands basic environmental impacts related to procurement activities and gathers relevant data.
2. Analyzes and interprets data to assess the environmental consequences of sourcing and production processes.
3. Integrates environmental impact assessments into procurement decisions, using data to implement sustainable sourcing and reduce environmental risks throughout the supply chain.

Ethical Sourcing

Promoting sustainability and fairness through responsible supplier partnerships.

1. Identifies suppliers who meet basic environmental, social, and ethical standards.
2. Evaluates suppliers based on their commitment to sustainability, fair labor practices, and environmental impact.
3. Proactively selects and partners with suppliers who demonstrate strong ethical practices, and continuously finds and implements new sustainable practices across the supply chain

Sustainable Procurement Practices

Balancing sustainability with financial goals in procurement strategies.

1. Understands the importance of sustainability in procurement and applies basic sustainable practices.
2. Integrates sustainability goals into procurement activities and ensures suppliers align with environmental and social commitments.
3. Develops and implements comprehensive sustainability strategies, and is capable of balancing environmental and social goals with financial objectives.

Specialist Competencies & Leadership



Specialist Competencies

To achieve a well-rounded skill set, procurement professionals need to develop specific functional competencies. These competencies encompass the technical and strategic aspects of procurement, ensuring that professionals can effectively manage processes, relationships, and resources.

Leadership

In addition to functional competencies, strong leadership skills are essential for procurement professionals. These leadership competencies focus on personal development, team management, and organizational alignment, enabling professionals to lead effectively and drive strategic initiatives within their organizations.

COMPETENCY

FUNCTIONAL COMPETENCIES

Specialized technical and strategic skills required for specific procurement roles

PROCUREMENT COMPETENCIES

Category Management

Developing and implementing strategies to manage specific procurement categories effectively

Contract Management

Negotiating, monitoring, and ensuring compliance with procurement contracts.

Procurement Operations

Optimizing procurement processes, managing supplier relationships, and conducting spend analysis

Levels

1

Basic

2

Intermediate

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Advanced

Dimension

Category Strategy Development

Creating tailored strategies based on historical data and market conditions to optimize procurement categories

Behavior

1. Develops a category strategy based on historical data
2. Implements category-specific strategies to reduce costs
3. Aligns category strategies with business goals and market conditions

Cost and Value Optimization

Maximizing value by balancing cost, quality, and sustainability.

1. Identifies cost-saving opportunities within the category by comparing supplier prices and negotiating basic discounts.
2. Analyzes category-specific cost drivers and works with suppliers to identify areas for cost reduction and value improvement.
3. Develops and implements category-specific strategies to maximize value through supplier collaboration, market insights, and innovative sourcing solutions that balance cost, quality, and long-term sustainability.

Market Analysis

Researching and analyzing market trends to identify opportunities and threats for informed procurement decision-making

1. Conducts market research to understand trends
2. Analyzes market data to identify opportunities and threats
3. Integrates market analysis into strategic decision-making

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Dimension

Contract negotiation & drafting

Strategically negotiating terms to align with long-term goals

Behavior

1. Participates in contract negotiations with supervision
2. Leads contract negotiations ensuring favorable terms
3. Strategically negotiates complex contracts to align with long-term goals

Managing active contracts

Ensuring adherence to agreed-upon contractual terms and conditions

1. Tracks and monitors contract deadlines and renewal dates
2. Analyzes contract performance and address compliance issues
3. Proactively manages complex contract amendments, ensures compliance, manages the suppliers and risks throughout their entire contract lifecycle

Supplier relationship management

Proactively establishing, enhancing, and maintaining supplier relationships to ensure resilience and value in procurement processes

1. Establishes initial rapport and communicates clearly with suppliers
2. Leads regular supplier check-ins, addresses issues collaboratively
3. Builds strategic partnerships, drives continuous improvement, and negotiates for long-term value

COMPETENCY

FUNCTIONAL COMPETENCIES

Specialized technical and strategic skills required for specific procurement roles

PROCUREMENT COMPETENCIES

Category Management

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Contract Management

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Optimizing procurement processes, managing supplier relationships, and conducting spend analysis

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Dimension

Procurement Process Optimization

Streamlining procurement workflows for greater efficiency and effectiveness

Behavior

1. Understands procurement processes and workflows
2. Identifies and implements process improvements
3. Leads initiatives for process optimization

Risk management

Proactively managing supplier risks through strategic partnerships

1. Identifies and reports potential procurement risks with guidance
2. Assesses and manages risks in sourcing and supplier decisions, implementing mitigation strategies
3. Develops and leads comprehensive risk management plans, proactively addressing emerging risks to protect organizational value

Spend Analysis

Analyzing spending patterns to inform strategic procurement decisions

1. Conducts basic spend analysis
2. Uses spend analysis to drive procurement decisions
3. Integrates spend analysis into strategic planning

COMPETENCY

LEADERSHIP COMPETENCIES

Strong leadership skills are essential for procurement professionals. These leadership competencies focus on personal development, team management, and organizational alignment, enabling professionals to lead effectively and drive strategic initiatives within their organizations.

PROCUREMENT COMPETENCIES

Leading Self

Leading Others

Leading the Organization

Behaviors

Self-awareness

Recognizes strengths, weaknesses, and impacts on others

Example Activities

- Seeks feedback
- Admits mistakes
- Reflects on own behavior
- Applies insights to future action

Leading with empathy

Connects genuinely, showing understanding and respect for others

- Understands others' emotions
- Listens without judgment
- Acts with compassion

Builds trust

Creates reliability through fairness, consistency, and integrity

- Consistently acts in a way that builds trust with team members
- Builds trusting relationships
- Creates an environment of safety
- Acts in a consistent and fair manner

Develops and coaches

Encourages growth by providing feedback and support

- Provides feedback
- Listens without judgment
- Facilitates and guides action

COMPETENCY

LEADERSHIP COMPETENCIES

Strong leadership skills are essential for procurement professionals. These leadership competencies focus on personal development, team management, and organizational alignment, enabling professionals to lead effectively and drive strategic initiatives within their organizations.

PROCUREMENT COMPETENCIES

Leading Self

Leading Others

Leading the Organization

Behaviors

Inspires and motivates

Encourages excellence by aligning goals and recognizing achievements

Example Activities

- Drives high standards of delivery
- Aligns people to goals
- Recognizes and rewards excellence

Sets direction

Provides clear guidance and communicates strategic vision effectively

- Provides guidance
- Communicates strategy
- Clearly articulates success

Procurement Challenges

- Procurement Challenges in 2025
- How T-Shaped Procurement Professionals Can Solve These Challenges



Procurement Challenges in 2024

Procurement professionals face many challenges, including supply chain disruptions, uncontrolled spending, lack of transparency, adapting to new technology, potential fraud, and supplier-related risks. These issues are complex and can't be fixed quickly. For this reason, there has been a growing need for companies to develop teams with diverse expertise that view organizations as interconnected systems and understand the importance of working together.

In large organizations, procurement departments deal with complex supplier ecosystems and risks like supply chain disruptions, quality issues, and geopolitical instability. These risks increase costs and reduce revenue. Uncontrolled spending outside established procurement processes leads to inefficiencies, cost overruns, and non-compliance. Procurement also faces pressure to adopt sustainable practices to reduce environmental impact and improve corporate social responsibility, which can help mitigate reputational risks. Additionally, isolated procurement practices can lead to missed opportunities for optimization and introduce inefficiencies due to a lack of cross-departmental collaboration.

Small businesses face their own set of challenges:

- They often lack sustainability initiatives, which are becoming increasingly important for enhancing brand reputation and meeting customer expectations.
- Limited resources make it difficult to integrate AI into their procurement processes. The investment required for AI implementation, including costs for acquiring AI technologies, training employees, and ensuring compatibility with existing systems, can be daunting for organizations with constrained budgets.
- Small businesses may struggle to attract and retain skilled procurement professionals due to competition from larger corporations and resource constraints.

Despite rapid growth in procurement, many organizations still struggle to leverage it as a strategic function that drives business impact.

How T-Shaped Procurement Professionals Can Solve These Challenges

Isolation

One of the primary challenges in procurement is the isolation of the procurement function within an organization. T-shaped procurement professionals overcome this isolation through collaboration. By fostering open communication and building strong relationships with other departments, they ensure that procurement practices are integrated into the broader organizational strategy. This collaboration leads to more cohesive and efficient operations, reducing redundancies and improving overall outcomes.

Vertical Expertise

T-shaped procurement professionals possess deep expertise in specific procurement domains. This vertical expertise includes skills such as empathic negotiation, where they understand and address the needs and constraints of all parties involved in negotiations. It also includes analytical strategic thinking, which involves using data and strategic insights to make informed decisions. Additionally, they are skilled in soft skills, such as effective communication and relationship building, and sustainability, integrating environmentally and socially responsible practices into procurement processes. This deep domain expertise allows them to tackle complex procurement challenges with confidence and precision.

Cross-Functional Skills

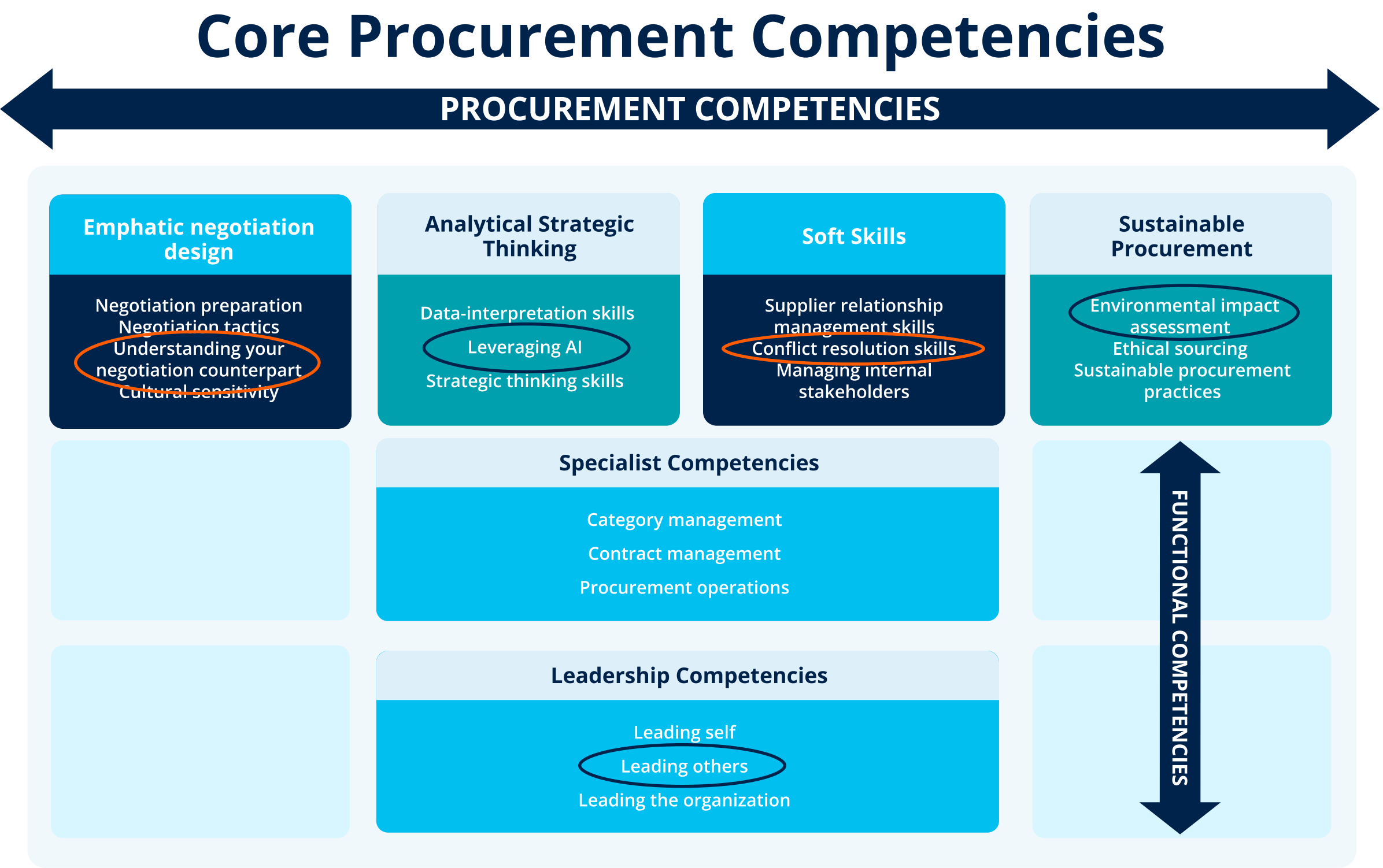
In addition to their vertical expertise, T-shaped procurement professionals have broad cross-functional skills that enable them to collaborate effectively with stakeholders across various departments. These skills include the ability to understand and align with the goals and needs of different business units, facilitating seamless integration of procurement strategies into the overall business strategy. By leveraging these cross-functional skills, they can work effectively with teams from finance, operations, marketing, and other areas, ensuring that procurement activities support and enhance the broader business objectives. This versatility makes T-shaped procurement professionals invaluable assets to their organizations, as they can adapt to various roles and responsibilities while driving strategic initiatives.

Examples of the T-Shaped Model in Practice

- Mid-Career Procurement Professional
- Senior Procurement Professional



Mid-Career Procurement Professional



Alex is a Procurement Manager at a mid-sized manufacturing company, leading a team of five procurement specialists. His role requires both strategic thinking and hands-on management.

He demonstrates strong skills in **understanding his counterparts** during negotiations by gathering and interpreting key information about the supplier's needs, constraints, and goals. For example, when negotiating a contract renewal with a key supplier, Alex takes time to understand not only the supplier's pricing structure but also their capacity and operational challenges. He asks insightful questions and reads both verbal and nonverbal cues, enabling him to identify areas of flexibility. By considering these factors, Alex is able to create a more collaborative and mutually beneficial agreement, ensuring both the supplier's concerns are addressed and his company's goals are met.

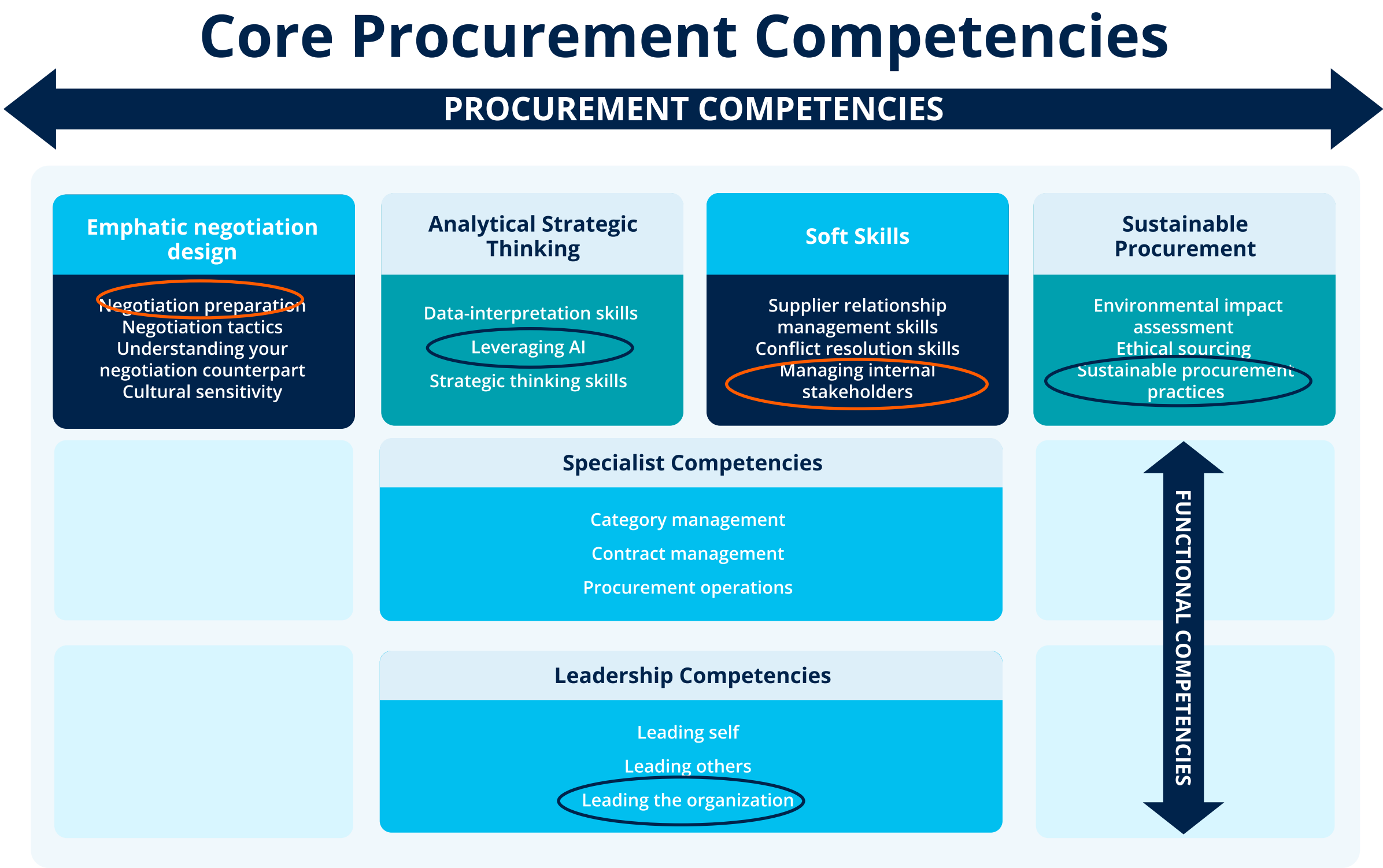
In addition to his expertise in critical thinking, Alex **leverages AI-driven insights** to enhance procurement decision-making. By integrating AI tools to analyze market trends and supplier performance, he is able to identify cost-saving opportunities and optimize procurement strategies. For instance, he identified better pricing and improved reliability by switching to a new supplier through AI-supported data analysis.

Alex is adept in communication and **conflict resolution**. He effectively collaborates with internal teams and external suppliers, ensuring smooth operations. His ability to resolve conflicts and maintain positive relationships has led to improved supplier performance and morale within his team.

Alex integrates **environmental impact assessment** into his practices, ensuring that suppliers adhere to environmental standards and promoting sustainable sourcing. Recently, he worked on a project to source eco-friendly materials, reducing the company's environmental footprint.

Alex also demonstrates **leadership competencies** by mentoring his team and helping them develop their skills and knowledge. He provides regular feedback and supports their professional growth. By fostering a collaborative team environment, Alex ensures that his team is motivated and aligned with organizational goals.

Senior Procurement Professional



Jane, the Chief Procurement Officer (CPO) of a multinational technology company and a key member of the executive leadership team, oversees a global procurement function.

Jane is recognized for her exceptional **negotiation preparation skills**. Before entering any negotiation, Jane conducts thorough research to gather all relevant information, set clear objectives, and identify potential challenges. For example, when negotiating with a key supplier for raw materials, Jane carefully considers the supplier's priorities and potential concerns, which allows her to anticipate their moves and develop strategies that align with both parties' interests.

In her role, Jane is also a leader in **leveraging AI** to optimize procurement processes. By implementing AI tools that analyze supplier performance, forecast market trends and conduct spend analysis, she has enhanced her team's ability to make informed, data-supported decisions. These tools free up time for more strategic tasks, allowing Jane to focus on long-term procurement goals.

When it comes to **managing internal stakeholders**, Jane is skilled at understanding the diverse needs and expectations of her internal teams. She ensures clear communication and fosters strong relationships across departments by adapting her approach based on feedback. This has helped Jane align procurement strategies with company-wide objectives, driving successful collaborations, such as optimizing supplier engagement for a new product launch.

In addition, Jane integrates **sustainable practices** into her procurement strategy, balancing sustainability with cost considerations. She stays informed about emerging sustainability initiatives and sets clear goals around environmental and social impact. By working with ethical suppliers and conducting regular assessments, Jane has reduced the company's carbon footprint and integrated sustainability into procurement decisions without compromising financial performance.

Jane's **leadership** also extends to inspiring her global team. She sets a clear strategic vision, promotes a culture of continuous improvement, and ensures alignment with organizational goals.

Why Is It Important to Have T-Shaped Procurement Professionals Now?

- Solving Complex Procurement Problems
- Agility and Adaptability
- Sustainability
- Building Stronger Relationships with Suppliers
- Negotiating Better Deals





Solving Complex Procurement Problems

Procurement professionals possess extensive knowledge and experience within procurement, represented by the vertical part of the “T” model. In addition, they also possess a wide range of knowledge and skills across various disciplines, represented by the horizontal part of the “T”.

This distinct combination allows them to approach procurement challenges strategically, incorporating diverse perspectives and collaborating efficiently with stakeholders from different departments within the organization.

Agility and Adaptability

The business world is constantly changing, and procurement professionals with a T-shaped profile are better equipped to adapt to these changes. They have the insight to understand and predict the impact of external factors on procurement operations and the organization as a whole. This allows them to make quick adjustments to procurement strategies.

Their diverse skill set enables them to assemble cross-functional project teams that include client-facing business partners, specialists, and data experts. Together, they develop scalable and valuable procurement solutions.

Integrating procurement practices is one of the most effective ways for procurement to enhance business value. Procurement has a robust toolkit that can help organizations achieve their strategies by enhancing workforce capabilities.

However, procurement solutions often lack strategic integration. For example, initiatives aimed at fostering supplier innovation may not succeed if there are no corresponding enhancements in supplier performance management, contract terms, and supplier relationship management practices.

Achieving this integration requires a collaborative, T-shaped approach. This is particularly important in larger organizations where greater specialization offers ample opportunities for procurement expertise diversification and collaboration across departments.

Furthermore, T-shaped procurement professionals are well-positioned to integrate and leverage emerging technologies such as artificial intelligence (AI) to enhance procurement processes. Their adaptable skill set allows them to use AI-driven insights and automation to streamline procurement operations, improve decision-making, and drive efficiency across the organization.



Sustainability

T-shaped professionals in procurement have a unique advantage in incorporating sustainability into procurement practices. They include sustainability criteria in the supplier selection process, assess suppliers' sustainability performance, and ensure adherence to sustainability standards.

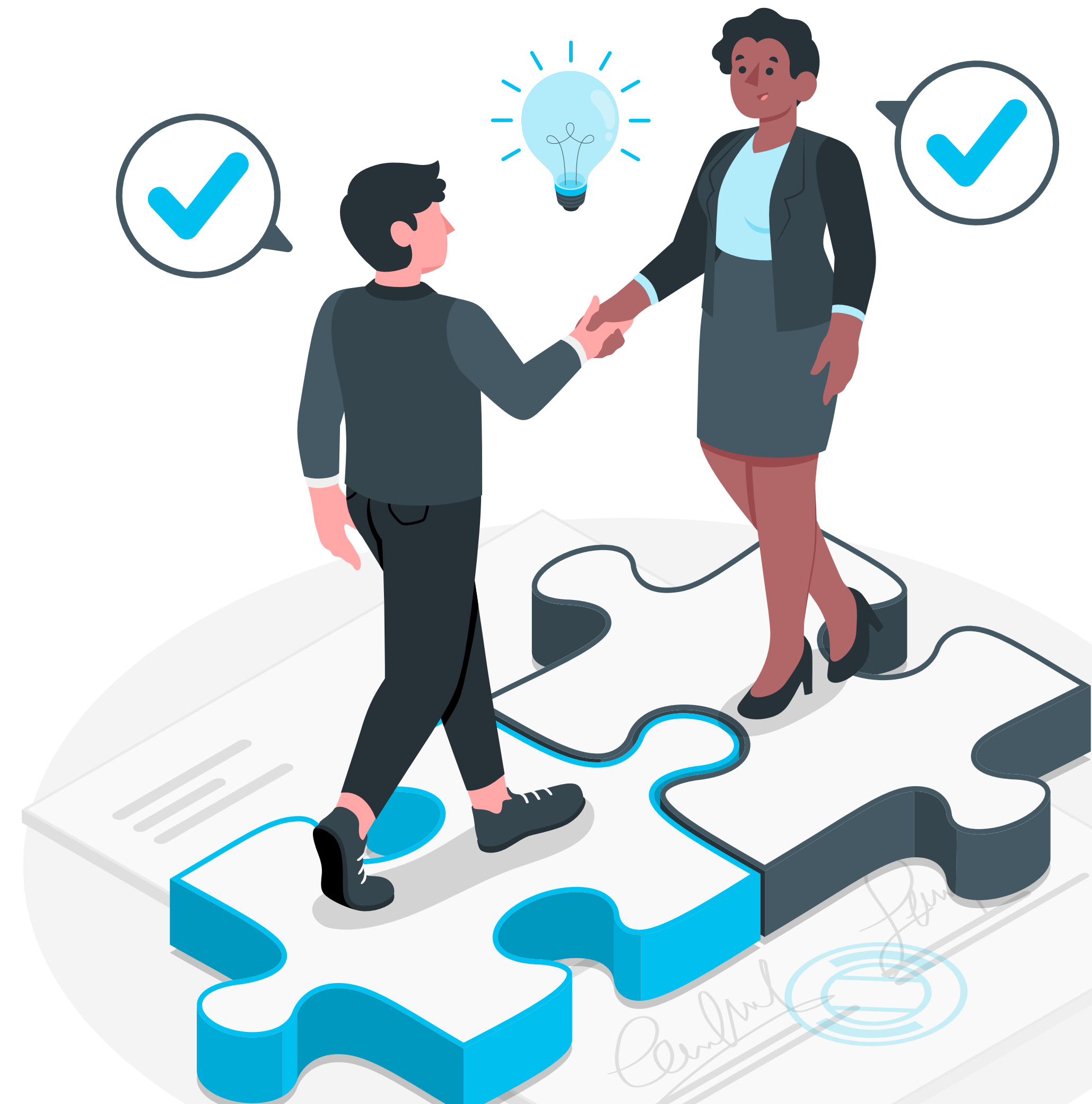
Moreover, T-shaped procurement professionals who lead teams must possess leadership skills to effectively drive sustainability initiatives. They motivate and empower their teams to adopt sustainability goals, provide guidance and mentorship on sustainable procurement practices, and cultivate a culture of continuous improvement and innovation in sustainability.

Building Stronger Relationships with Suppliers

Professionals with T-shaped skills in procurement utilize their soft skills to develop better and more robust relationships with suppliers, promoting collaboration and creating value throughout the supply chain.

T-shaped professionals are exceptional in communicating their expectations, conveying requirements, and addressing concerns with clarity and professionalism. By encouraging open and transparent communication channels, they ensure alignment on goals, priorities, and expectations, creating stronger relationships based on mutual respect and transparency.

In addition, T-shaped professionals prioritize building relationships as a crucial aspect of effective supplier management. They devote time and effort to understanding suppliers on a personal level and comprehending their business models, values, and cultures. By establishing a rapport and creating genuine connections, they promote a sense of partnership and collaboration, strengthening the foundation for long-term successful relationships. They also understand the significance of maintaining regular contact, providing feedback, and celebrating successes to nurture and maintain supplier relationships over time.





Negotiating Better Deals

T-shaped professionals are known for their thorough preparation before entering negotiations. They invest time in researching market trends, supplier capabilities, and pricing dynamics. This helps them to set clear objectives and develop a robust negotiation strategy.

They take an empathetic approach to negotiation, seeking to understand the needs, motivations, and constraints of both parties. By cultivating rapport and trust with suppliers, they demonstrate genuine interest and respect for their perspectives. This helps to create a collaborative atmosphere, which is conducive to finding mutually beneficial solutions.

Additionally, T-shaped professionals approach negotiations with flexibility and creativity. They explore a range of options and trade-offs to maximize value, and they are open to alternative proposals and innovative solutions. By thinking outside the box and adapting their approach to changing circumstances, they uncover hidden opportunities that lead to better deals.



Procurement Tactics

Procurement Tactics empowers procurement professionals to excel in their roles and enhance business value. Through engaging and comprehensive training, Procurement Tactics equips teams with the skills needed to negotiate better deals, secure reliable supply chains, and advance their careers.

Learn more at procurementtactics.com